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October 29, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

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 Listing: Tokyo Stock Exchange
 Securities code: 5911
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Scheduled date to file semi-annual securities report: November 13, 2025
 Scheduled date to commence dividend payments: December 1, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	69,529	(4.7)	4,489	12.4	4,418	23.0	2,991	(15.3)
September 30, 2024	72,932	(11.4)	3,995	(45.4)	3,592	(52.0)	3,532	(39.7)

Note: Comprehensive income For the six months ended September 30, 2025: ¥5,082 million [129.0%]
 For the six months ended September 30, 2024: ¥2,219 million [(69.9)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	74.81	—
September 30, 2024	86.79	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	207,023	131,435	63.5	3,302.17
March 31, 2025	216,179	129,091	59.7	3,229.02

Reference: Equity
 As of September 30, 2025: ¥131,435 million
 As of March 31, 2025: ¥129,091 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	55.00	—	55.00	110.00
Fiscal year ending March 31, 2026	—	60.00			
Fiscal year ending March 31, 2026 (Forecast)			—	60.00	120.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	159,000	(0.2)	12,000	(28.0)	11,800	(27.6)	8,100	(37.0)	203.71

Note: Revisions to the consolidated earnings forecasts most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of specific accounting for preparing semi-annual consolidated financial statement: Yes

Note: For more details, please refer to “(4) Notes to semi-annual consolidated financial statements, (Notes on specific accounting for preparing semi-annual consolidated financial statements)” of “2. Semi-annual Consolidated Financial Statements and Principal Notes” on page 12 of the attached material.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	43,164,802 shares
As of March 31, 2025	43,164,802 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	3,361,975 shares
As of March 31, 2025	3,186,384 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	39,988,803 shares
Six months ended September 30, 2024	40,705,767 shares

Note: The number of treasury shares includes the Company’s shares held as trust assets of the “Stock Delivery Trust for Directors.”
(401,727 shares as of September 30, 2025 and 477,164 shares as of March 31, 2025)

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the assumptions for the earnings forecasts and notes regarding the use of the earnings forecasts, please refer to “(3) Explanation of consolidated financial results forecasts and other forward-looking statements” of “1. Summary of Business Results, Etc.” on page 5 of the attached material.

(How to obtain contents of financial results briefing)

The Company plans to hold a financial results briefing for institutional investors and analysts on Tuesday, November 11, 2025. The financial results presentation materials will be posted on the Company’s website on the same day.

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1. Summary of Business Results, Etc.

(1) Summary of business results for the period

(i) Orders received

Despite a challenging environment for orders in which the volume of orders placed was sluggish in the second quarter of the fiscal year (July 1, 2025 to September 30, 2025), the bridge business succeeded in winning major orders from Chubu Regional Development Bureau for the Tokai Junction E-2 Ramp Bridge, West Nippon Expressway for the Asagawa Bridge and one other bridge floor replacement, and Tokyo Metropolitan Government for the Loop Route No. 4 bridge, among others. However, in the six months ended September 30, 2025 (April 1, 2025 to September 30, 2025), orders for the bridge business were 38.50 billion yen (down 25.9% year on year) as the decrease from the record set during the corresponding period of the previous fiscal year could not be avoided.

In the engineered structure system business, orders received totaled 18.88 billion yen (down 14.3% year on year) and orders area was restrained at approximately 0.28 million m² (approximately 0.33 million m² in the same period of the previous fiscal year), as small and medium projects have yet to achieve a full-fledged recovery.

In the engineering business, although there was a decrease in orders received compared to the same period of the previous fiscal year, which included large projects in the civil engineering business, performance was more or less in line with expectations. As a result, orders received amounted to 11.10 billion yen (down 17.2% year on year).

In the precision equipment business, orders received stood at 2.09 billion yen (up 2.4% year on year) due to the increase in orders received in the precision equipment manufacturing business.

As a result of the above, orders received in the six months ended September 30, 2025, totaled 70.59 billion yen (down 21.1% year on year).

(ii) Business results

For the six months ended September 30, 2025, net sales were 69.52 billion yen (down 4.7% year on year), operating profit was 4.48 billion yen (up 12.4% year on year), and ordinary profit was 4.41 billion yen (up 23.0% year on year). Profit attributable to owners of parent decreased from the same period of the previous year, when a gain on sale of investment securities was recorded, amounting to 2.99 billion yen (down 15.3% year on year). Results by business sector are as follows.

(Bridge Business)

In the bridge business, a decrease in net sales was unavoidable due to backlog order conditions, resulting in net sales of 37.69 billion yen (down 18.5% year on year). Operating profit improved from the first quarter to 3.19 billion yen (down 16.7% year on year).

(Engineered Structure System Business)

In the engineered structure system business, net sales were 21.53 billion yen (up 15.9% year on year). Operating profit was at 1.78 billion yen (up 188.6% year on year), due to securing a certain level of production volume.

(Engineering Business)

In the engineering business, net sales were 7.79 billion yen (up 29.0% year on year). Operating profit was at 0.23 billion yen (down 29.5% year on year), due to the impact of a specific unprofitable construction project.

(Precision Equipment Business)

In the precision equipment business, net sales were 2.25 billion yen (up 27.2% year on year) and operating profit was 0.27 billion yen (up 294.4% year on year) due to increased orders.

Net sales, order received and backlog of orders for the six months ended September 30, 2025

(100 million yen)

			Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	Bridge	New bridge construction	342	279
		Maintenance	116	96
		Overseas	4	0
		Subtotal	462	376
	Engineered Structure System		185	215
	Engineering	Civil engineering	34	39
		Architecture, machinery and steel structure	26	38
		Subtotal	60	77
	Precision Equipment	Precision equipment manufacturing	14	19
		Info. processing	3	3
		Subtotal	17	22
	Other	Real estate	2	2
Total			729	695
Orders received	Bridge	New bridge construction	475	187
		Maintenance	43	85
		Overseas	0	111
		Subtotal	520	385
	Engineered Structure System		220	188
	Engineering	Civil engineering	90	56
		Architecture, machinery and steel structure	43	54
		Subtotal	134	111
	Precision Equipment	Precision equipment manufacturing	17	18
		Info. processing	3	2
		Subtotal	20	20
	Total		894	705
Backlog of orders	Bridge	New bridge construction	1,039	850
		Maintenance	429	343
		Overseas	2	111
		Subtotal	1,471	1,305
	Engineered Structure System		210	197
	Engineering	Civil engineering	386	389
		Architecture, machinery and steel structure	63	69
		Subtotal	449	459
	Precision Equipment	Precision equipment manufacturing	10	9
		Info. processing	3	3
		Subtotal	13	12
	Total		2,145	1,975

Note: Figures are rounded down to the nearest 100 million yen.

(2) Summary of financial position for the period

(i) Financial position

Total assets as of September 30, 2025 decreased by 9.15 billion yen from the end of the previous fiscal year to 207.02 billion yen. Current assets decreased by 11.65 billion yen from the end of the previous fiscal year, mainly due to a decrease in “notes receivable, accounts receivable from completed construction contracts and other.” Non-current assets increased by 2.49 billion yen from the end of the previous fiscal year due to an increase in “investments and other assets” resulting from rising stock prices and other factors.

Liabilities decreased by 11.50 billion yen from the end of the previous fiscal year to 75.58 billion yen. This was mainly due to a decrease in “short-term borrowings.”

Net assets increased by 2.34 billion yen from the end of the previous fiscal year to 131.43 billion yen. This was mainly due to the recording of “profit attributable to owners of parent,” an increase in “valuation difference on available-for-sale securities,” and payment of dividends. As a result, the equity ratio stood at 63.5%.

(ii) Cash flows

Cash and cash equivalents (“net cash”) as of September 30, 2025 decreased by 1.93 billion yen from the end of the same period of the previous fiscal year to 20.18 billion yen.

Cash flow positions in the six months ended September 30, 2025 and the factors thereof are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities amounted to 15.21 billion yen (compared with 2.75 billion yen provided in the same period of the previous fiscal year). This was primarily due to a decrease in trade receivables under “notes receivable, accounts receivable from completed construction contracts and other.”

(Cash flows from investing activities)

Net cash used in investing activities amounted to 3.10 billion yen (compared with 0.27 billion yen used in the same period of the previous fiscal year). This was mainly due to purchase of property, plant and equipment.

(Cash flows from financing activities)

Net cash used in financing activities amounted to 8.72 billion yen (compared with 5.00 billion yen used in the same period of the previous fiscal year). This was mainly due to repayment of short-term borrowings.

(3) Explanation of consolidated financial results forecasts and other forward-looking statements

While the engineered structure system business performed favorably in the first half of the fiscal year, the stagnation of orders is expected to result in net sales for the full fiscal year undershooting the forecast. Profit and loss are expected to progress largely according to plan. As a result of the above, we have revised full-year consolidated financial results forecasts as follows.

Revisions to consolidated financial results forecasts for the fiscal year ending March 31, 2026 (April 1, 2025 - March 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Yen
Previous forecast (A) (announced on May 14, 2025)	162,000	12,000	11,800	8,100	202.35
Revised forecast (B)	159,000	12,000	11,800	8,100	203.71
Change (B-A)	(3,000)	0	0	0	—
Change (%)	(1.9)	0.0	0.0	0.0	—
(Reference) Results for the fiscal year ended March 31, 2025	159,368	16,677	16,295	12,859	317.02

2. Semi-annual Consolidated Financial Statements and Principal Notes

(1) Semi-annual consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	16,832	20,186
Notes receivable, accounts receivable from completed construction contracts and other	127,144	116,067
Inventories	3,445	3,776
Other	7,079	2,816
Allowance for doubtful accounts	(7)	(7)
Total current assets	154,494	142,839
Non-current assets		
Property, plant and equipment		
Land	15,143	15,143
Other, net	24,061	23,306
Total property, plant and equipment	39,205	38,450
Intangible assets	4,405	4,480
Investments and other assets		
Investment securities	10,468	13,571
Other	7,625	7,680
Allowance for doubtful accounts	(20)	–
Total investments and other assets	18,074	21,252
Total non-current assets	61,684	64,183
Total assets	216,179	207,023

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	19,130	16,780
Short-term borrowings	6,000	—
Current portion of bonds payable	3,100	1,000
Current portion of long-term borrowings	8,400	—
Income taxes payable	3,329	1,810
Advances received on construction contracts in progress	3,814	3,270
Provision for loss on construction contracts	4,038	4,073
Provision for bonuses	2,656	2,700
Other provisions	309	195
Other	4,718	2,736
Total current liabilities	55,497	32,567
Non-current liabilities		
Bonds payable	1,000	—
Long-term borrowings	16,000	27,500
Provision for share-based payments	533	443
Retirement benefit liability	11,863	12,104
Other	2,194	2,972
Total non-current liabilities	31,590	43,020
Total liabilities	87,088	75,587
Net assets		
Shareholders' equity		
Share capital	9,435	9,435
Capital surplus	9,910	9,910
Retained earnings	111,095	111,861
Treasury shares	(5,583)	(6,095)
Total shareholders' equity	124,858	125,112
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,075	6,165
Revaluation reserve for land	157	157
Total accumulated other comprehensive income	4,232	6,323
Total net assets	129,091	131,435
Total liabilities and net assets	216,179	207,023

(2) Semi-annual consolidated statement of income and consolidated statement of comprehensive income

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	72,932	69,529
Cost of sales	62,994	58,696
Gross profit	9,938	10,833
Selling, general and administrative expenses	5,942	6,343
Operating profit	3,995	4,489
Non-operating income		
Interest income	3	21
Dividend income	169	166
Insurance claim and dividend income	57	59
Share of profit of entities accounted for using equity method	27	17
Other	26	22
Total non-operating income	285	288
Non-operating expenses		
Interest expenses	105	177
Commitment fees	86	62
Foreign exchange losses	377	33
Advances received deposits	68	22
Collective term insurance	36	36
Other	13	26
Total non-operating expenses	688	358
Ordinary profit	3,592	4,418
Extraordinary income		
Gain on sale of non-current assets	5	1
Gain on sale of investment securities	1,498	—
Total extraordinary income	1,503	1
Extraordinary losses		
Loss on disposal of non-current assets	9	24
Total extraordinary losses	9	24
Profit before income taxes	5,086	4,395
Income taxes	1,557	1,404
Profit	3,528	2,991
Loss attributable to non-controlling interests	(4)	—
Profit attributable to owners of parent	3,532	2,991

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	3,528	2,991
Other comprehensive income		
Valuation difference on available-for-sale securities	(1,308)	2,090
Total other comprehensive income	(1,308)	2,090
Comprehensive income	2,219	5,082
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,224	5,082
Comprehensive income attributable to non-controlling interests	(4)	—

(3) Semi-annual consolidated statement of cash flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	5,086	4,395
Depreciation	2,076	2,183
Increase (decrease) in retirement benefit liability	135	241
Increase (decrease) in provision for retirement benefits for directors (and other officers)	7	—
Increase (decrease) in provision for share-based payments	65	(90)
Increase (decrease) in provision for loss on construction contracts	(143)	34
Increase (decrease) in other provisions	109	(90)
Interest and dividend income	(173)	(188)
Interest expenses	105	177
Loss (gain) on sale of investment securities	(1,498)	—
Loss (gain) on sale of non-current assets	(5)	(1)
Other, net	302	18
Decrease (increase) in trade receivables	2,172	11,096
Decrease (increase) in costs on construction contracts in progress	(119)	(374)
Increase (decrease) in trade payables	(3,673)	(2,349)
Increase (decrease) in advances received on construction contracts in progress	444	(543)
Increase (decrease) in accounts payable - other	(335)	(358)
Increase (decrease) in deposits received	913	1,139
Increase (decrease) in accrued consumption taxes	(589)	(894)
Increase/decrease in other assets/liabilities	707	3,820
Subtotal	5,590	18,215
Interest and dividends received	174	189
Interest paid	(101)	(172)
Income taxes paid	(2,910)	(3,020)
Net cash provided by (used in) operating activities	2,752	15,212

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from investing activities		
Purchase of property, plant and equipment	(2,389)	(2,328)
Proceeds from sale of property, plant and equipment	117	1
Purchase of intangible assets	(684)	(724)
Purchase of investment securities	—	(51)
Proceeds from sale of investment securities	2,728	—
Other payments	(83)	(37)
Other proceeds	31	36
Net cash provided by (used in) investing activities	(279)	(3,103)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	—	(6,000)
Proceeds from long-term borrowings	—	11,500
Repayments of long-term borrowings	—	(8,400)
Redemption of bonds	—	(3,100)
Purchase of treasury shares	(0)	(692)
Proceeds from sale of treasury shares	29	180
Dividends paid	(2,046)	(2,216)
Dividends paid to non-controlling interests	(111)	—
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(2,877)	—
Net cash provided by (used in) financing activities	(5,005)	(8,729)
Effect of exchange rate change on cash and cash equivalents	(334)	(26)
Net increase (decrease) in cash and cash equivalents	(2,866)	3,353
Cash and cash equivalents at beginning of period	24,988	16,832
Cash and cash equivalents at end of period	22,122	20,186

(4) Notes to semi-annual consolidated financial statements

(Notes on specific accounting for preparing semi-annual consolidated financial statements)

Tax expenses are calculated first by reasonably estimating the effective tax rate after applying tax effect accounting against profit before income taxes for the fiscal year including the period under review, and next by multiplying profit before income taxes by such estimated effective tax rate.

However, in cases where the calculation of tax expenses using the estimated effective tax rate yields a result that is considered not to be reasonable to a significant extent, the statutory effective tax rate is used.

Income taxes - deferred is included in “income taxes.”

(Notes to segment information, etc.)**[Segment information]****I Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)****1. Information on net sales and profit (loss) by reportable segment**

(Millions of yen)

	Reportable segment						Adjustment (Note 1)	Amount recorded on the semi- annual consolidated statement of income (Note 2)
	Bridge	Engineered Structure System	Engineering	Precision Equipment	Other	Total		
Net sales								
Sales to external customers	46,265	18,572	6,039	1,772	282	72,932	—	72,932
Intersegment sales or transfers	—	—	—	—	—	—	—	—
Total	46,265	18,572	6,039	1,772	282	72,932	—	72,932
Segment profit (loss)	3,837	619	330	69	155	5,012	(1,017)	3,995

- Notes: 1. Adjustment of segment profit (loss) of negative 1,017 million yen represents corporate expenses, etc., which mainly consist of expenses related to the Company's administrative components, such as the General Affairs, Human Resources, and Accounting Divisions.
2. Segment profit (loss) is adjusted on operating profit on the semi-annual consolidated statement of income.

II Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)**1. Information on net sales and profit (loss) by reportable segment**

(Millions of yen)

	Reportable segment						Adjustment (Note 1)	Amount recorded on the semi- annual consolidated statement of income (Note 2)
	Bridge	Engineered Structure System	Engineering	Precision Equipment	Other	Total		
Net sales								
Sales to external customers	37,697	21,530	7,790	2,253	257	69,529	—	69,529
Intersegment sales or transfers	—	—	—	—	—	—	—	—
Total	37,697	21,530	7,790	2,253	257	69,529	—	69,529
Segment profit (loss)	3,198	1,786	232	273	135	5,626	(1,137)	4,489

- Notes: 1. Adjustment of segment profit (loss) of negative 1,137 million yen represents corporate expenses, etc., which mainly consist of expenses related to the Company's administrative components, such as the General Affairs, Human Resources, and Accounting Divisions.
2. Segment profit (loss) is adjusted on operating profit on the semi-annual consolidated statement of income.

2. Matters relating to changes in reportable segments, etc.

As mentioned in the 7th Medium-Term Management Plan announced on May 14, 2025, the Company has made changes to its reportable segments. This includes making the “engineered structure system business,” which had been included in the “engineering business,” an independent segment. Through these changes, the Company seeks to clarify the positioning of the

engineered structure system business as a driver of our growth while enhancing the dissemination of information.

Before the change, the reportable segments were: the “bridge business,” “engineering business,” “precision equipment business,” and “real estate business.” From the beginning of the fiscal year under review, these were reclassified to the “bridge business,” “engineered structure system business,” “engineering business,” “precision equipment business,” and “other business.”

The segment information shown for the six months ended September 30, 2024 is disclosed based on the classification after the change.

(Notes when there are significant changes in amounts of shareholders' equity)

Not applicable.

(Notes on going concern assumptions)

Not applicable.

3. Other Information

Net sales, orders received and backlog of orders (consolidated)

Period		Six months ended September 30, 2024	Six months ended September 30, 2025	Change	Fiscal year ended March 31, 2025
Classification		Millions of yen	Millions of yen	Millions of yen	Millions of yen
Net sales	Bridge	46,265	37,697	(8,567)	98,299
	Engineered Structure System	18,572	21,530	2,958	40,781
	Engineering	6,039	7,790	1,751	15,553
	Precision Equipment	1,772	2,253	481	4,173
	Other	282	257	(25)	560
	Total	72,932	69,529	(3,402)	159,368
Orders received	Bridge	52,002	38,509	(13,492)	86,572
	Engineered Structure System	22,019	18,880	(3,138)	45,619
	Engineering	13,402	11,101	(2,301)	20,598
	Precision Equipment	2,049	2,099	49	4,525
	Total	89,474	70,591	(18,882)	157,315
Backlog of orders	Bridge	147,178	130,526	(16,651)	129,713
	Engineered Structure System	21,048	19,789	(1,259)	22,439
	Engineering	44,984	45,977	993	42,666
	Precision Equipment	1,379	1,299	(79)	1,454
	Total	214,591	197,593	(16,998)	196,274

Note: Net sales exclude internal intersegment sales or transfers.