



Consolidated of Orders Received by segment



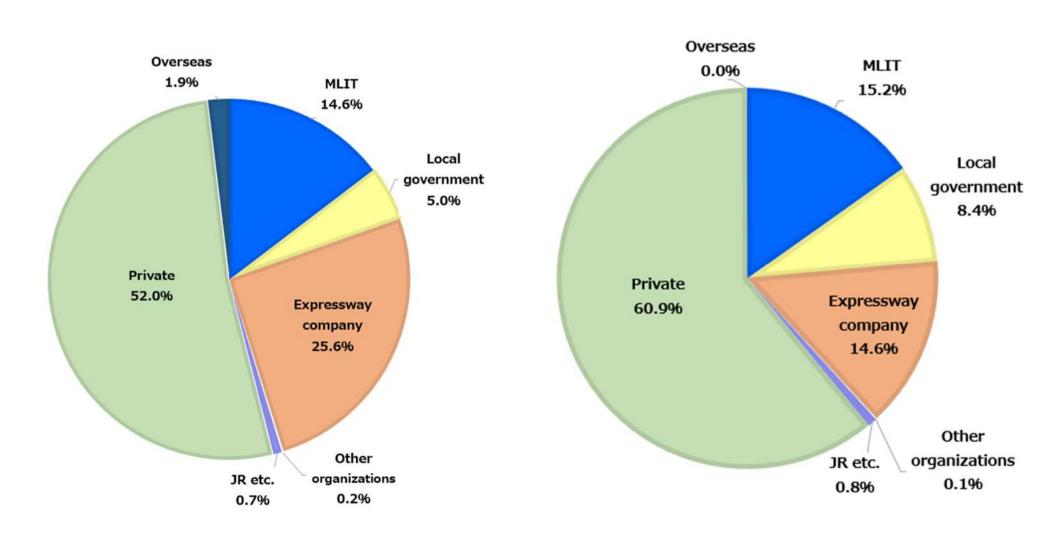
		FY 2023	FY 2024	Change
	New bridge Construction	59,018	75,456	16,437
Delales	Maintenance	24,856	11,200	(13,655)
Bridge	Overseas	2,369	(84)	(2,454)
	Subtotal	86,245	86,572	327
	Engineered structure system	38,411	45,619	7,207
	Civil engineering	11,695	12,416	721
Engineering	Architecture, machinery and steel structure	6,514	8,181	1,666
	Subtotal	56,621	66,217	9,596
	Precision equipment manufacturing	2,110	3,796	1,686
Precision Equipment	Information processing	732	729	(3)
- 40.b	Subtotal	2,843	4,525	1,682
Total		145,709	157,315	11,605

Orders Received by customer (Consolidation)



FY 2023 (Full Year)

FY 2024(Full Year)

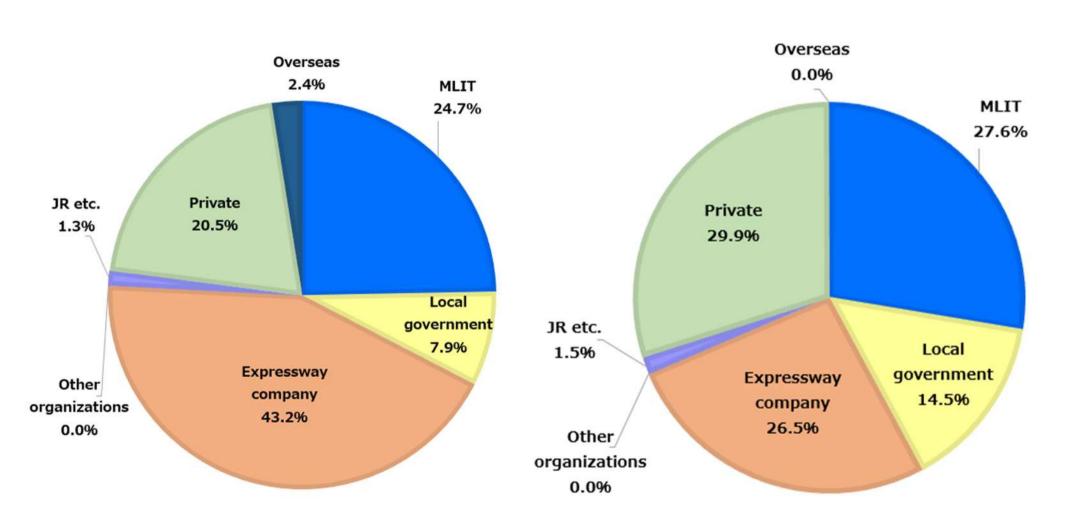


Orders Received by customer (Bridge)





FY 2024(Full year)



Summary of Consolidated Settlement of Accounts



	FY 2023	FY 2024	Change
Net sales	164,076	159,368	(4,707)
Operating profit	15,946	16,677	730
Ordinary profit	15,857	16,295	438
Profit attributable to owners of parent	11,854	12,859	1,004

Consolidated Net Sales by segment



				, , ,
		FY 2023	FY 2024	Change
	New bridge Construction	64,904	71,968	7,064
Bridge	Maintenance	27,443	25,881	(1,562)
Briage	Overseas	5,063	449	(4,614)
	Subtotal	97,411	98,299	887
	Engineering	46,903	40,781	(6,121)
Engineering	Civil engineering	8,718	8,165	(553)
Engineering	Architecture, machinery and steel structure	7,510	7,387	(122)
	Subtotal	63,132	56,334	(6,797)
Precision	Precision equipment manufacturing	2,154	3,444	1,290
Equipment	Information processing	787	729	(57)
	Subtotal	2,941	4,173	1,232
Real Estate		591	560	(30)
Total		164,076	159,368	(4,707)

Consolidated Business Results by segment



FY 2024 (million yen)

		1Q	2Q	3Q	4Q	Full Year	Previous Year
Pridge	Net sales	23,011	23,253	25,406	26,627	98,299	97,411
Bridge	Operating profit	1,527	2,310	3,008	6,821	13,668	8,816
Engineering	Net sales	11,977	12,634	15,664	16,057	56,334	63,132
Engineering	Operating profit	268	681	1,576	1,818	4,344	8,398
Precision	Net sales	819	953	1,121	1,280	4,173	2,941
Equipment	Operating profit	36	32	79	222	371	109
Real Estate	Net sales	140	142	139	138	560	591
Real Estate	Operating profit	80	74	72	80	308	384
Corporate	expenses	(526)	(490)	(511)	(486)	(2,015)	(1,763)
Total Operation	ating profit	1,386	2,608	4,225	8,456	16,677	15,946

Consolidated statements of income



	FY 2023	FY 2024	Change
Net sales	164,076	159,368	(4,707)
Gross profit	26,828	28,349	1,521
Selling, general and administrative expenses	10,881	11,672	790
Operating profit	15,946	16,677	730
Non-operating income	487	479	(8)
Non-operating expenses	576	860	283
Ordinary profit	15,857	16,295	438
Extraordinary income	1,946	1,777	(168)
Extraordinary expenses	271	84	(187)
Profit before income taxes	17,531	17,989	457
Profit attributable to owners of parent	11,854	12,859	1,004

Consolidated balance sheets



	As of Mar. 31, 2024	As of Mar. 31, 2025	Change
Current assets	146,255	154,494	8,238
Non-current assets	64,590	61,684	(2,905)
Total assets	210,846	216,179	5,333
Current liabilities	38,297	55,497	17,200
Non-current liabilities	44,525	31,590	(12,934)
Total liabilities	82,822	87,088	4,265
Net assets	128,023	129,091	1,067
Total liabilities and net assets	210,846	216,179	5,333

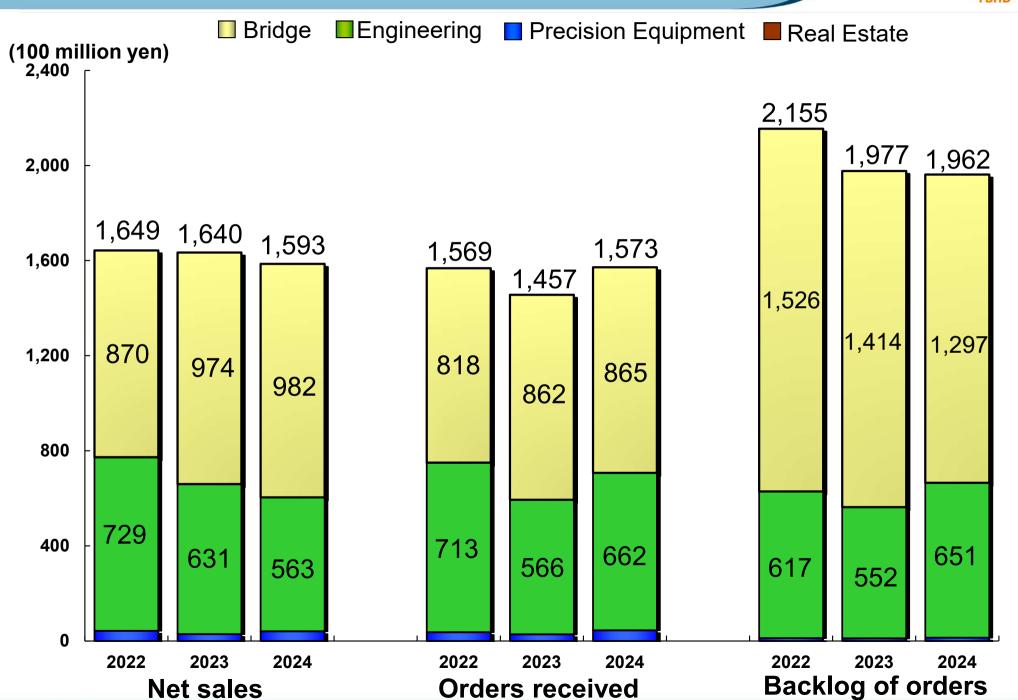
Consolidated statements of Cash flows



	FY 2023	FY 2024	Change
Cash flow from operating activities	(1,637)	(2,171)	(534)
Cash flow from investing activities	(972)	(1,975)	(1,003)
Cash flow from financing activities	2,516	(3,701)	(6,217)
Effect of exchange rate change on cash and cash equivalents	(60)	(307)	(247)
Net increase (decrease)	(154)	(8,156)	(8,001)
Cash and cash equivalents at beginning of period	25,143	24,988	(154)
Cash and cash equivalents at end of period	24,988	16,832	(8,156)

Net Sales / Orders Received / Backlog of Orders







Reorganization of Business Segments



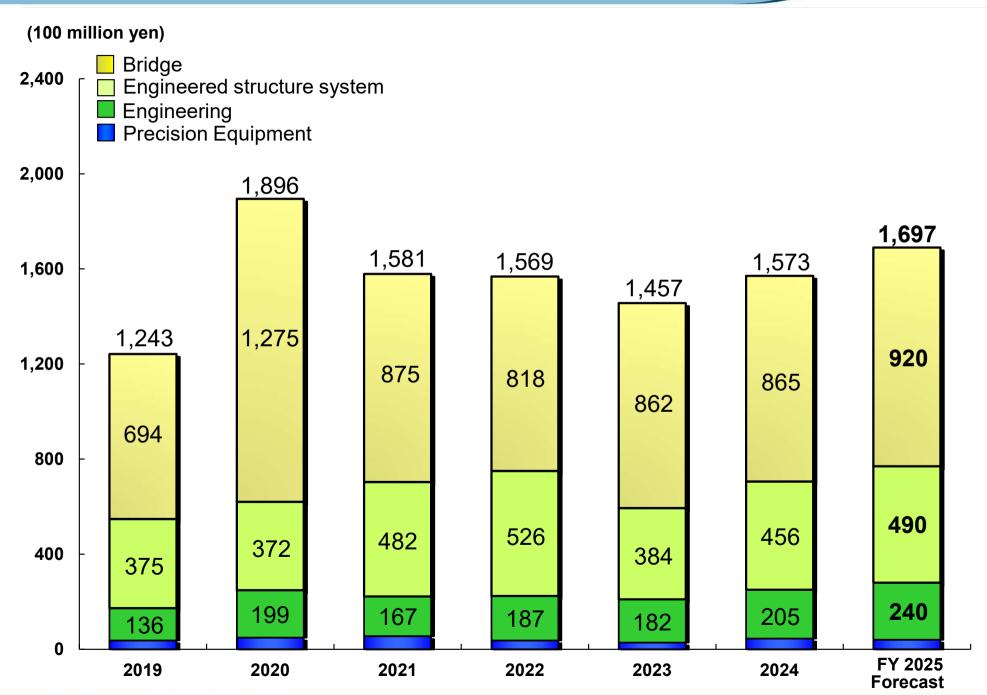
Under the Seventh Medium-Term Management Plan, we will change our business segments. For example, we will make the engineered structure system business independent from the engineering business, in which it was included. The goal of this is to clarify the positions of the businesses as businesses which will drive the Group's growth and to communicate more information about them.

Segment	Business
	New bridge construction
Bridge	Maintenance
	Overseas
	Engineered structure system
Engineering Business	Civil engineering
	Architecture, machinery and steel structure
Precision equipment	Precision equipment manufacturing
	Information processing
Real Estate Business	Real Estate Business

Segment	Business	Details
	New bridge construction	Design, production and onsite construction of new bridges
Bridge	Maintenance	Maintenance and repair of existing bridges
	Overseas	 Design, production and onsite construction of bridges in overseas countries
Engineered structure system	Engineered structure system	 Design, production and onsite construction of engineered structure systems
	Civil engineering	Design and production of tunnel segments Design and production of civil engineering steel structures
Engineering	Architecture, machinery and steel structure	Construction of steel frameworks and forge work for high-rise buildings, etc. Design, production and onsite construction of movable building systems (YMA) Design, production and construction of ship-lifting equipment, and manufacturing of water treatment equipment
Precision equipment	Precision equipment manufacturing	Production of high-precision frames for manufacturing equipment for LCD panels, OLED panels and semiconductors
equipment	Information processing	Software development
Other	Real Estate Business	Leasing some real estate owned as logistics warehouses, etc.

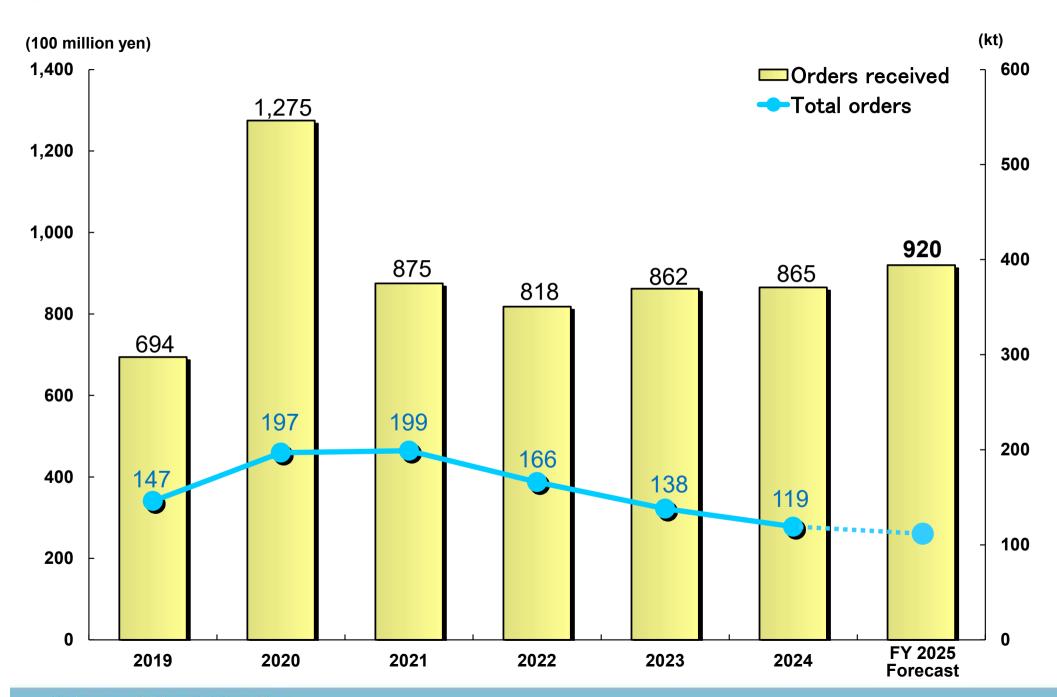
Orders Received





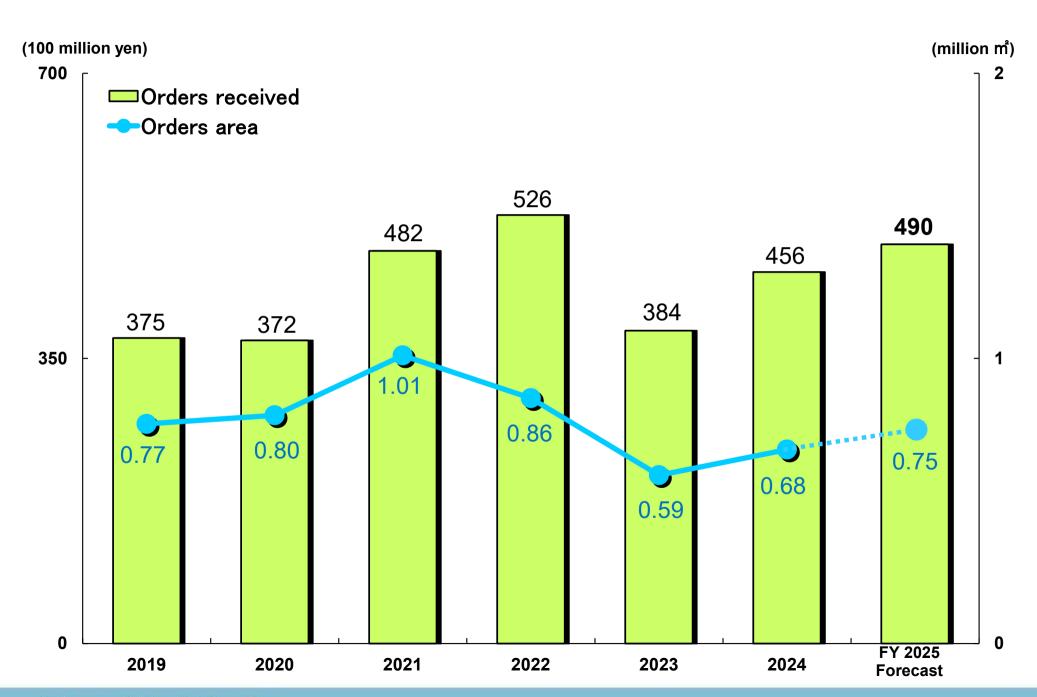
Total Orders / Orders Received (Bridge)





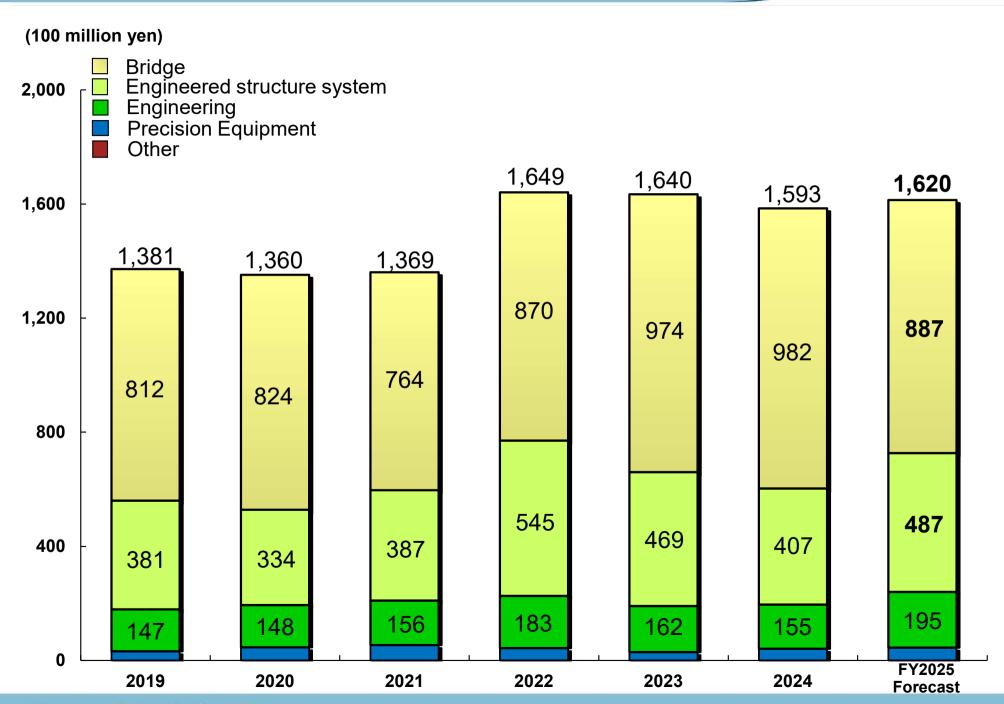
Orders Area / Orders Received (Engineered Structure system)





Net Sales





Forecast of Consolidated Business Performance



FY 2025 (million yen)

	1st half	2nd half	Full year
Not color	*72,932	*86,436	*159,368
Net sales	74,500	87,500	162,000
0	* 3,995	*12,682	*16,677
Operating profit	4,500	7,500	12,000
Ordinant profit	*3,592	*1 <i>2,703</i>	*16,295
Ordinary profit	4,400	7,400	11,800
Profit attributable to	* 3,532	*9,327	*12,859
owners of parent	3,000	5,100	8,100

^{*} Result of FY 2024

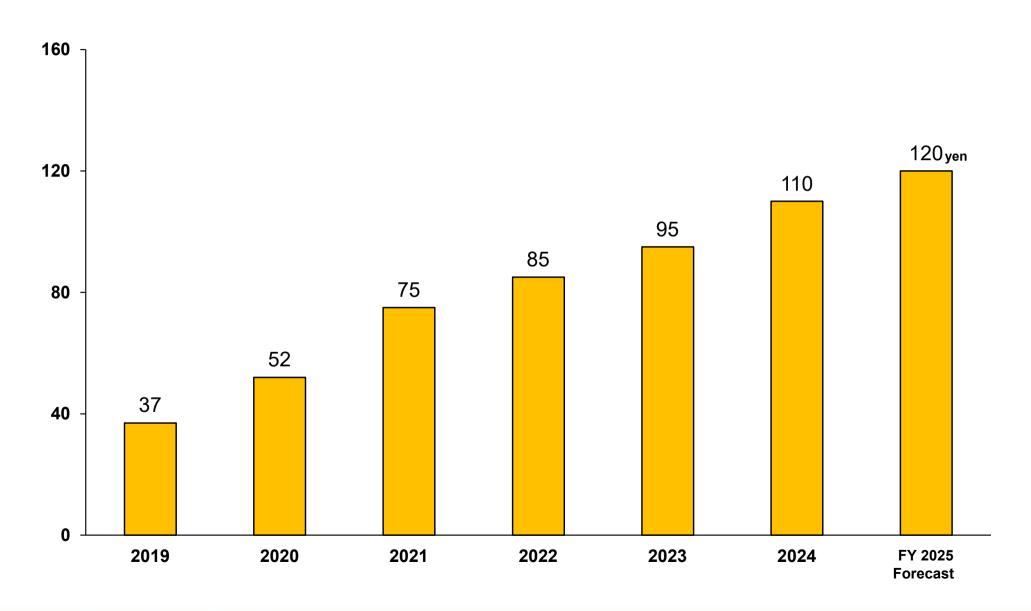
Forecast of Consolidated Business Performance (Operating Profit and Loss by Segment)



		FY 2024 Result	FY 2025 Forecast
Duides	Net sales	98,299	88,700
Bridge	Operating profit	13,668	9,800
Engineered structure system	Net sales	40,781	48,700
	Operating profit	2,581	2,900
Francisco a suisson	Net sales	15,553	19,500
Engineering	Operating profit	1,762	1,600
Precision	Net sales	4,173	4,500
equipment	Operating profit	371	100
Othor	Net sales	560	600
Other	Operating profit	308	300
Corporate	expenses	(2,015)	(2,700)
Total Opera	ating profit	16,677	12,000

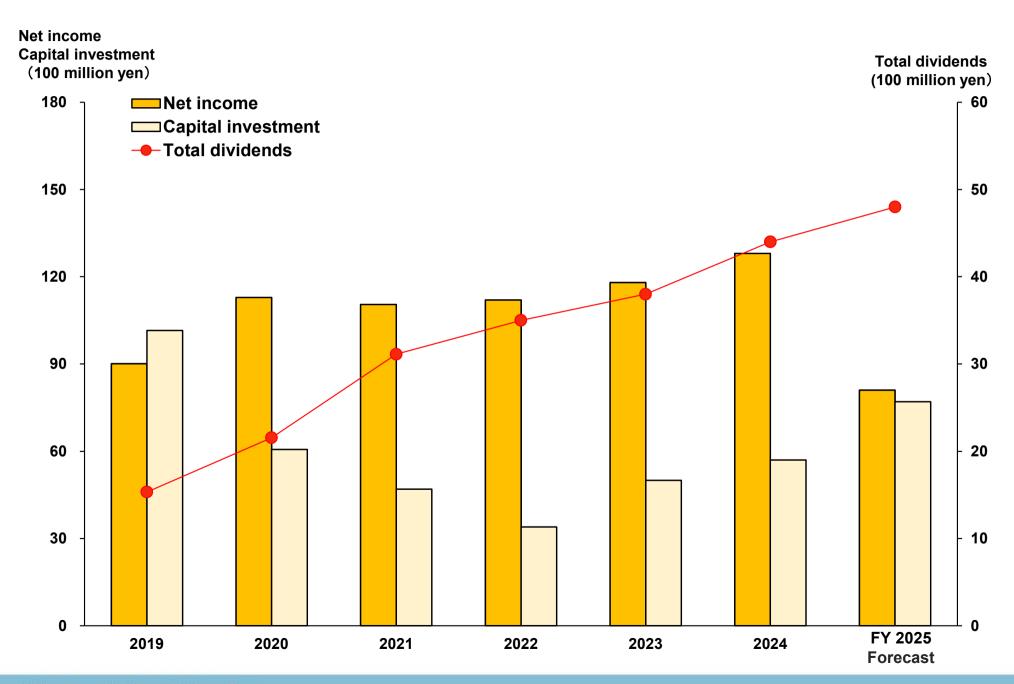
Dividend Per Share





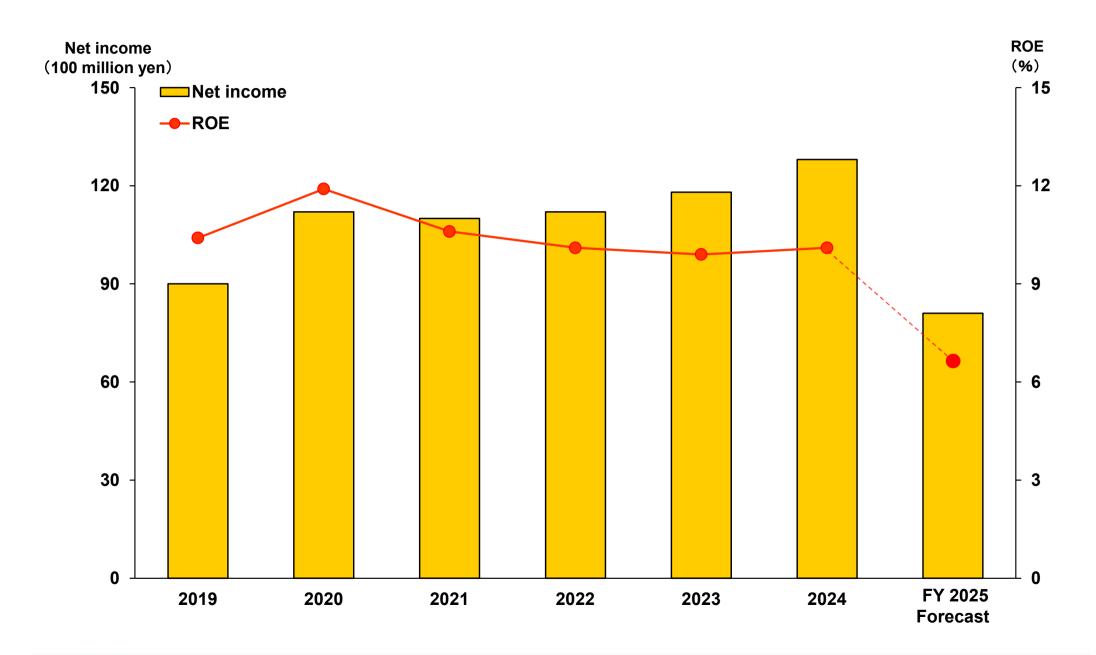
Net income/Capital investment/Total Dividends





Net Income/ROE





Consolidated Net Sales and Orders Received by Segment



(100 million yen)

					(100 million yen)
			Results of FY2023	Results of FY2024	Forecast of FY2025
		New bridge construction	649	719	621
	Deida	Maintenance	274	258	248
	Bridge	Overseas	50	4	18
		Subtotal	974	982	887
	Engineered structure system		469	407	487
		Civil engineering	87	81	107
Net Sales	Engineering	Architecture, machinery and steel structure	75	73	88
		Subtotal	162	155	195
		Precision equipment	21	34	38
	Precision equipment	Info. processing	7	7	7
		Subtotal	29	41	45
	Other	Real Estate Business	5	5	6
	Total		1,640	1,593	1,620
		New bridge construction	590	754	556
	Deida	Maintenance	248	112	316
	Bridge	Overseas	23	(0)	48
		Subtotal	862	865	920
	Engineered structure system		384	456	490
Ordoro	Engineered structure system	Civil engineering	384 116	456 124	490 151
Orders Received	Engineered structure system Engineering	Civil engineering Architecture, machinery and steel structure			
_	·	Architecture, machinery	116	124	151
_	·	Architecture, machinery and steel structure	116 65	124 81	151 89
_	·	Architecture, machinery and steel structure Subtotal	116 65 182	124 81 205	151 89 240
_	Engineering	Architecture, machinery and steel structure Subtotal Precision equipment	116 65 182 21	124 81 205 37	151 89 240