



**Briefing  
on Account Settlement  
for FY2020  
(the Year ended March 2021)**

**May 25, 2021**

**Yokogawa Bridge Holdings Corp.**



# **Consolidated Account Settlement for FY2020**



## Comparison of Consolidated of Orders Received

**Fiscal Year 2020**

(million yen)

		<b>FY2019 Full Year (a)</b>	<b>FY2020 Full Year (b)</b>	<b>Difference (b) – (a)</b>
<b>Bridge</b>		69,404	127,532	58,128
<b>Civil Engineering</b>	<b>Engineered Structures</b>	37,520	37,255	Δ 265
	<b>Civil Engineering</b>	9,994	7,717	Δ 2,277
	<b>Architecture, Machinery and Environment</b>	3,659	12,225	8,565
	<b>Subtotal</b>	51,175	57,197	6,022
<b>Advanced Technology</b>	<b>Precision Equipment</b>	2,880	4,089	1,208
	<b>Info. Processing</b>	865	827	Δ 38
	<b>Subtotal</b>	3,746	4,916	1,169
<b>Total</b>		<b>124,326</b>	<b>189,647</b>	<b>65,320</b>



## Comparison of Consolidated of Orders Received (Bridge)

**Fiscal Year 2020**

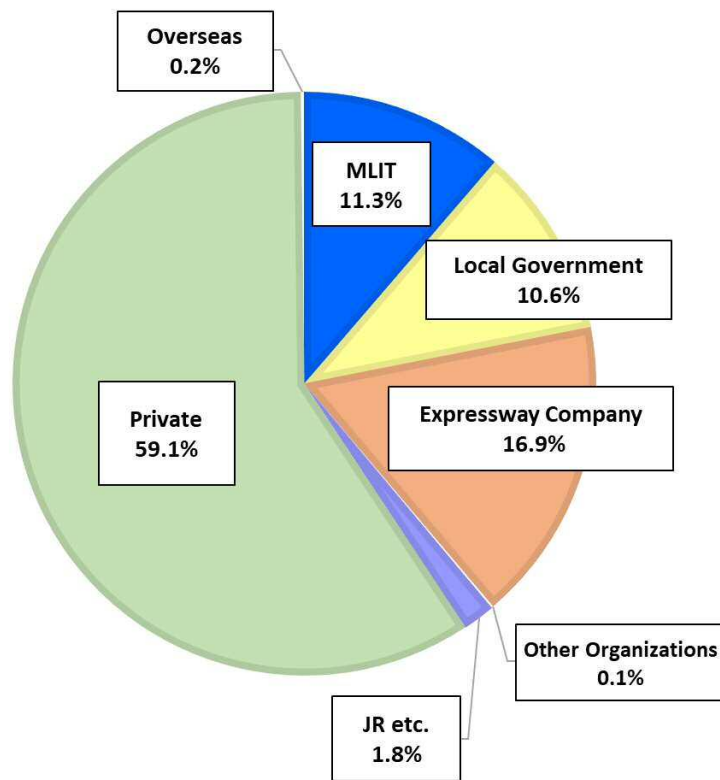
(million yen)

	<b>FY2019 Full Year (a)</b>	<b>FY2020 Full Year (b)</b>	<b>Difference (b) – (a)</b>
<b>New Bridge Construction</b>	56,795	69,785	12,990
<b>Retrofit</b>	12,429	57,457	45,027
<b>Overseas</b>	180	290	110
<b>Total</b>	69,404	127,532	58,128

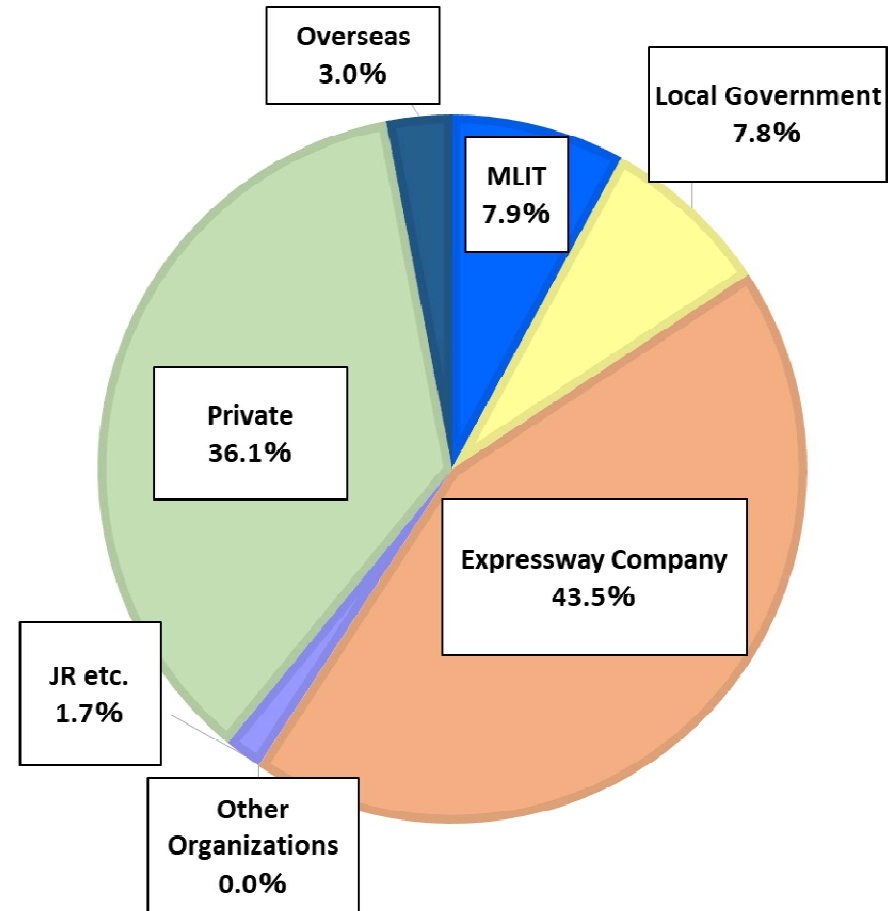


# Year-to-Year Comparison of Orders Received (Consolidation)

## FY2019 (Full Year)



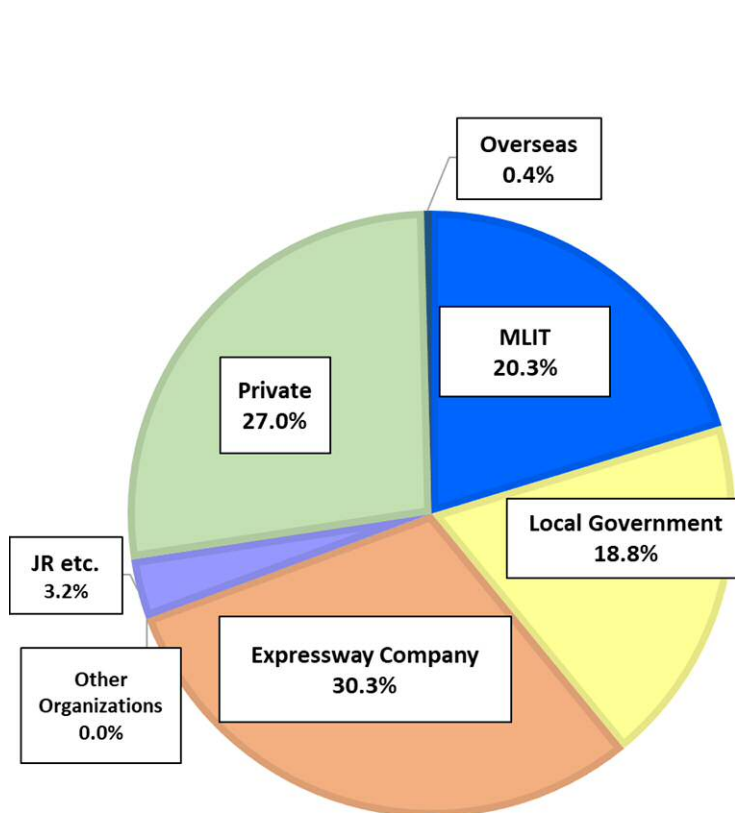
## FY2020 (Full Year)



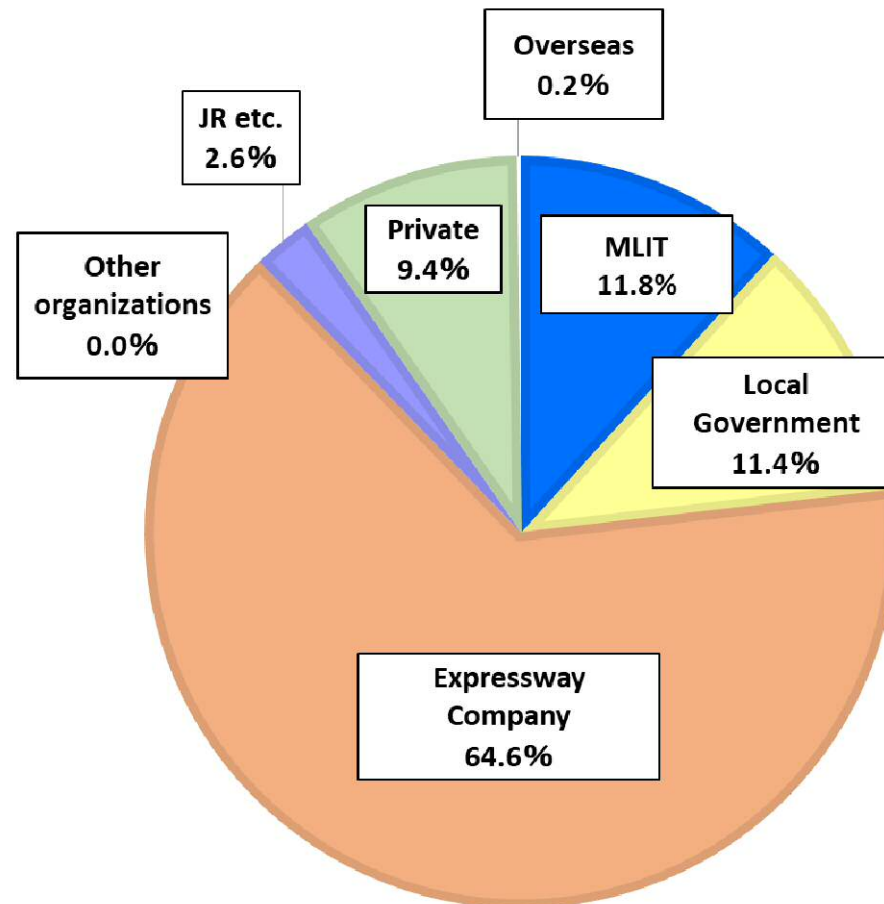


# Year-to-Year Comparison of Orders Received (Bridge)

## FY2019 (Full Year)



## FY2020 (Full Year)





## Summary of Consolidated Settlement of Accounts for FY2020

(million yen)

	<b>FY2019 Full Year (a)</b>	<b>FY2020 Full Year (b)</b>	<b>Difference (b) – (a)</b>
<b>Net Sales</b>	138,144	136,091	Δ 2,053
<b>Operating Profit</b>	12,883	15,966	3,083
<b>Ordinary Profit</b>	12,969	16,094	3,125
<b>Net income Attributable to Owners of parent</b>	9,004	11,289	2,285



## Comparison of Consolidated Net Sales

Fiscal Year 2020

(million yen)

		FY2019 Full Year (a)	FY2020 Full Year (b)	Difference (b) – (a)
<b>Bridge</b>		81,230	82,442	1,211
<b>Civil Engineering</b>	<b>Engineered Structures</b>	38,142	33,457	Δ 4,684
	<b>Civil Engineering</b>	8,460	7,103	Δ 1,356
	<b>Architecture, Machinery and Environment</b>	6,332	7,760	1,428
	<b>Subtotal</b>	52,934	48,321	Δ 4,612
<b>Advanced Technology</b>	<b>Precision Equipment</b>	2,517	3,895	1,378
	<b>Info. Processing</b>	772	784	11
	<b>Subtotal</b>	3,290	4,679	1,389
<b>Real Estate</b>		689	647	Δ 42
<b>Total</b>		138,144	136,091	Δ 2,053





## Consolidated Business Results (Operating Profit and Loss by Segment)

**Fiscal Year 2020**

(million yen)

		1Q	2Q	3Q	4Q	Full Year	Prev. Period
<b>Bridge</b>	Net Sales	19,335	23,813	19,529	19,763	82,442	81,230
	Ope.Profit	1,458	4,931	2,733	2,306	11,430	8,317
<b>Civil Engineering</b>	Net Sales	9,959	12,571	14,095	11,696	48,321	52,934
	Ope.Profit	372	1,504	1,888	772	4,537	4,891
<b>Advanced Technology</b>	Net Sales	1,134	1,253	1,084	1,207	4,679	3,290
	Ope.Profit	185	252	197	272	908	401
<b>Real Estate</b>	Net Sales	166	161	159	159	647	689
	Ope.Profit	98	82	97	106	385	407
<b>Corporate Expenses</b>		Δ 300	Δ 294	Δ 316	Δ 384	Δ 1,296	Δ 1,135
<b>Total Operating Profit</b>		1,815	6,477	4,600	3,073	15,966	12,883



## Consolidated Profit and Loss Statements (Comparison with the previous Year )

(million yen)

	FY2019 Full Year (a)	FY2020 Full Year (b)	Difference (b) – (a)
<b>Net Sales</b>	138,144	136,091	Δ 2,053
<b>Gross Profit</b>	20,939	24,803	3,864
<b>Selling, General and Administrative Expenses</b>	8,056	8,837	780
<b>Operating Profit</b>	12,883	15,966	3,083
<b>Non-operating Income</b>	428	513	84
<b>Non-operating Expenses</b>	342	385	42
<b>Ordinary Profit</b>	12,969	16,094	3,125
<b>Extraordinary Income</b>	716	633	Δ 82
<b>Extraordinary Expenses</b>	239	204	Δ 35
<b>Net Profit before Tax Adjustments</b>	13,446	16,523	3,077
<b>Net income Attributable to Owners of parent</b>	9,004	11,289	2,285



## Consolidated Balance Sheet (Comparison with End of the Previous Year)

(million yen)

	As at March 31,2020 (a)	As at March 31,2021 (b)	Difference (b) – (a)
<b>Current Assets</b>	93,891	104,632	10,741
<b>Fixed Assets</b>	58,691	65,062	6,371
<b>Total Assets</b>	152,583	169,695	17,112
<b>Current Liabilities</b>	38,378	40,789	2,410
<b>Fixed Liabilities</b>	22,156	24,960	2,804
<b>Total Liabilities</b>	60,534	65,749	5,215
<b>Net Assets</b>	92,048	103,945	11,897
<b>Total Liabilities and Net Assets</b>	152,583	169,695	17,112



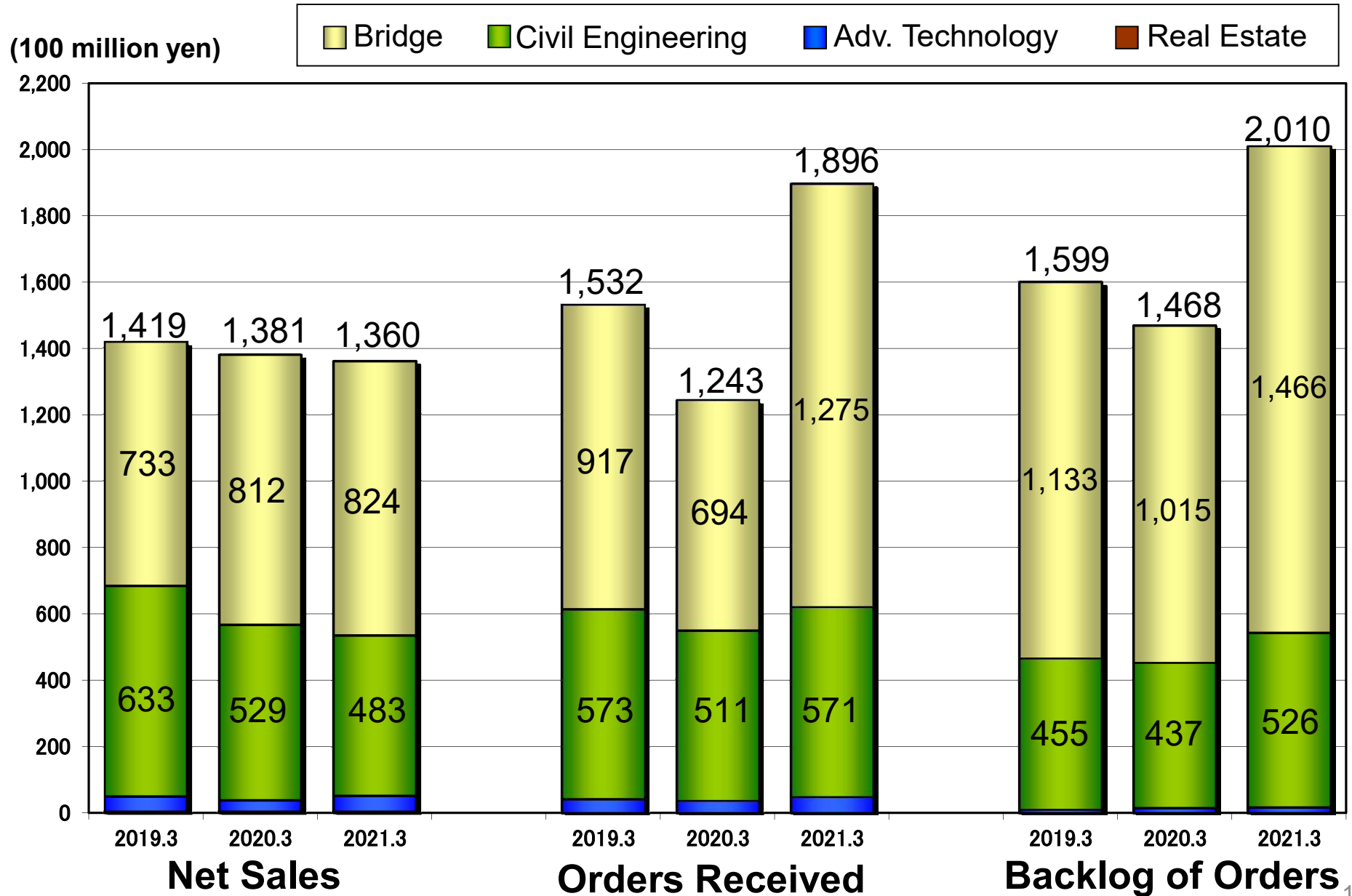
## Consolidated Cash Flow Statements (Comparison with the Previous Year)

(million yen)

	FY2019 Full Year (a)	FY2020 Full Year (b)	Difference (b) – (a)
<b>Cash Flow from Operating Activities</b>	9,168	195	Δ 8,973
<b>Cash Flow from Investing Activities</b>	Δ 8,761	Δ 5,985	2,775
<b>Cash Flow from Financing Activities</b>	Δ 2,101	2,619	4,720
<b>Effect of Exchange Rate on Cash and Cash Equivalents</b>	18	23	5
<b>Net Increase (Δ -Decrease)</b>	Δ 1,675	Δ 3,147	Δ 1,472
<b>Cash and Cash Equivalents at Beginning of Year</b>	24,414	22,739	Δ 1,675
<b>Cash and Cash Equivalents at End of Year</b>	22,739	19,592	Δ 3,147



# Net Sales / Orders Received / Backlog of Orders



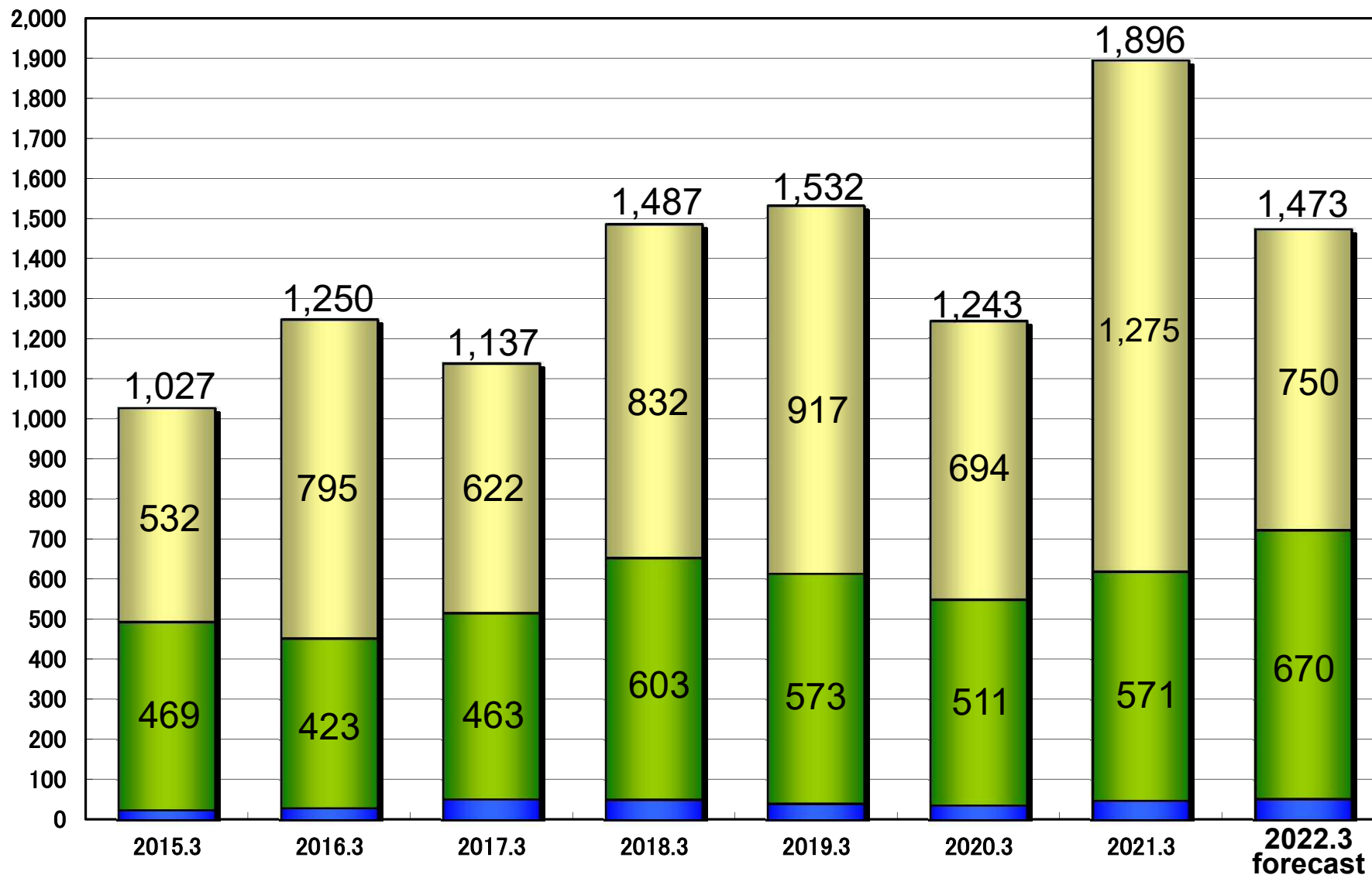
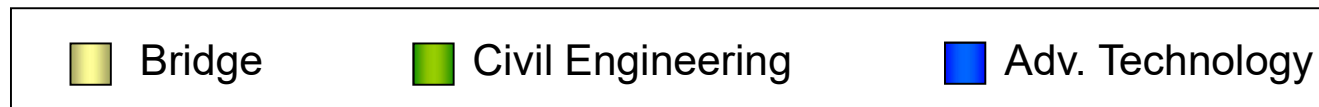


# **Business Forecast for FY2021**



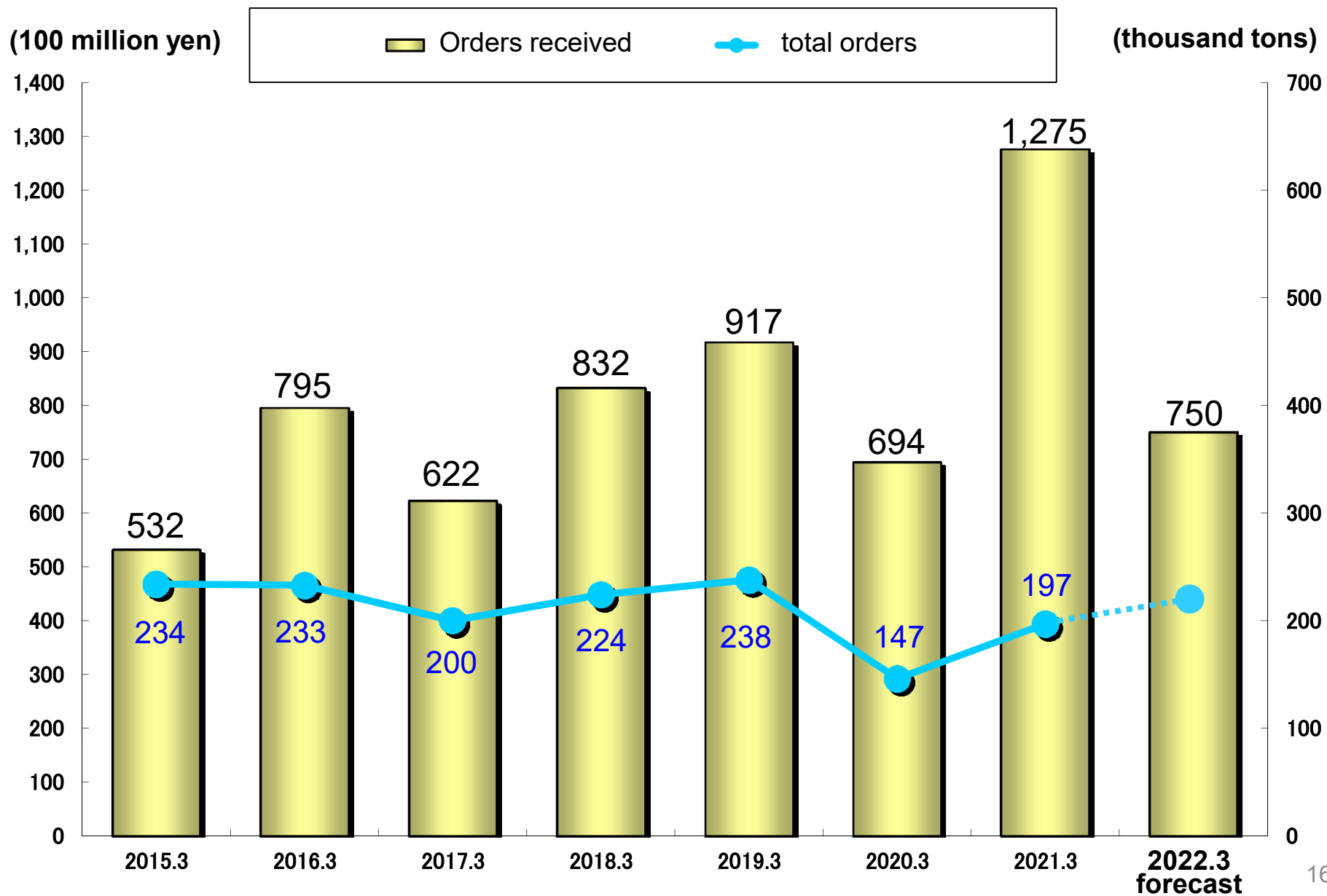
# Orders Received

(100 million yen)





# Trend of the Amount of Total Orders and Orders Received [ Bridge ]

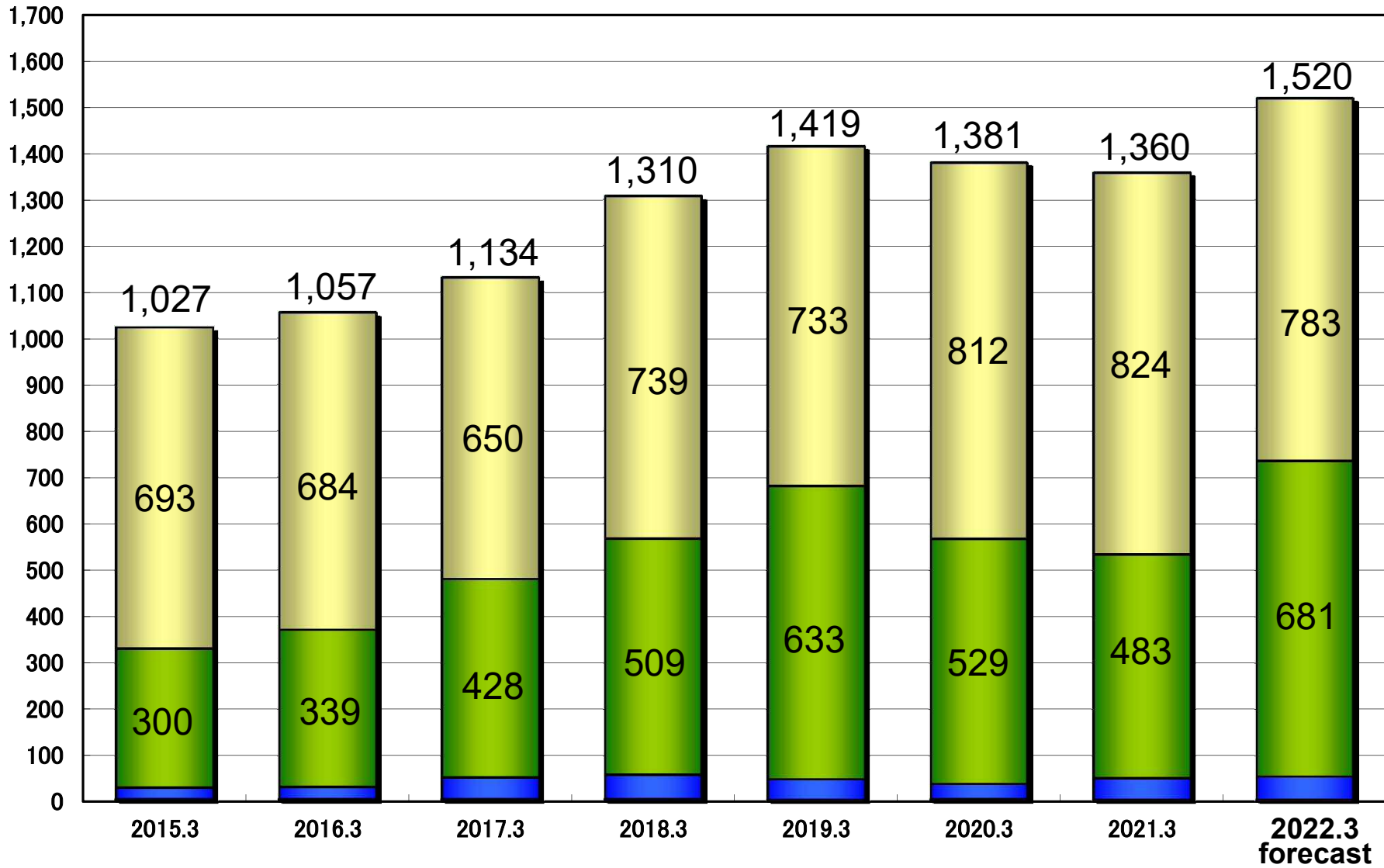






# Net Sales

(100 million yen) ■ Bridge ■ Civil Engineering ■ Adv. Technology ■ Real Estate





# Forecast of Consolidated Business Performance

**Fiscal Year 2021**

(million yen)

	1st Half Year	2nd Half Year	Full Year
<b>Net Sales</b>	70,000	82,000	152,000
<b>Operating Profit</b>	5,600	8,400	14,000
<b>Ordinary Profit</b>	5,600	8,400	14,000
<b>Net income Attributable to Owners of parent</b>	4,600	5,400	10,000



## Forecast of Consolidated Business Performance (Operating Profit and Loss by Segment)

**Fiscal Year 2021**

(million yen)

		Results of Previous Period	Full-year Forecast
<b>Bridge</b>	<b>Net Sales</b>	82,442	78,300
	<b>Ope.Profit</b>	11,430	7,850
<b>Civil Engineering</b>	<b>Net Sales</b>	48,321	68,100
	<b>Ope.Profit</b>	4,537	6,400
<b>Advanced Technology</b>	<b>Net Sales</b>	4,679	5,000
	<b>Ope.Profit</b>	908	900
<b>Real Estate</b>	<b>Net Sales</b>	647	600
	<b>Ope.Profit</b>	385	350
<b>Corporate Expenses</b>		$\Delta$ 1,296	$\Delta$ 1,500
<b>Total Operating Profit</b>		15,966	14,000

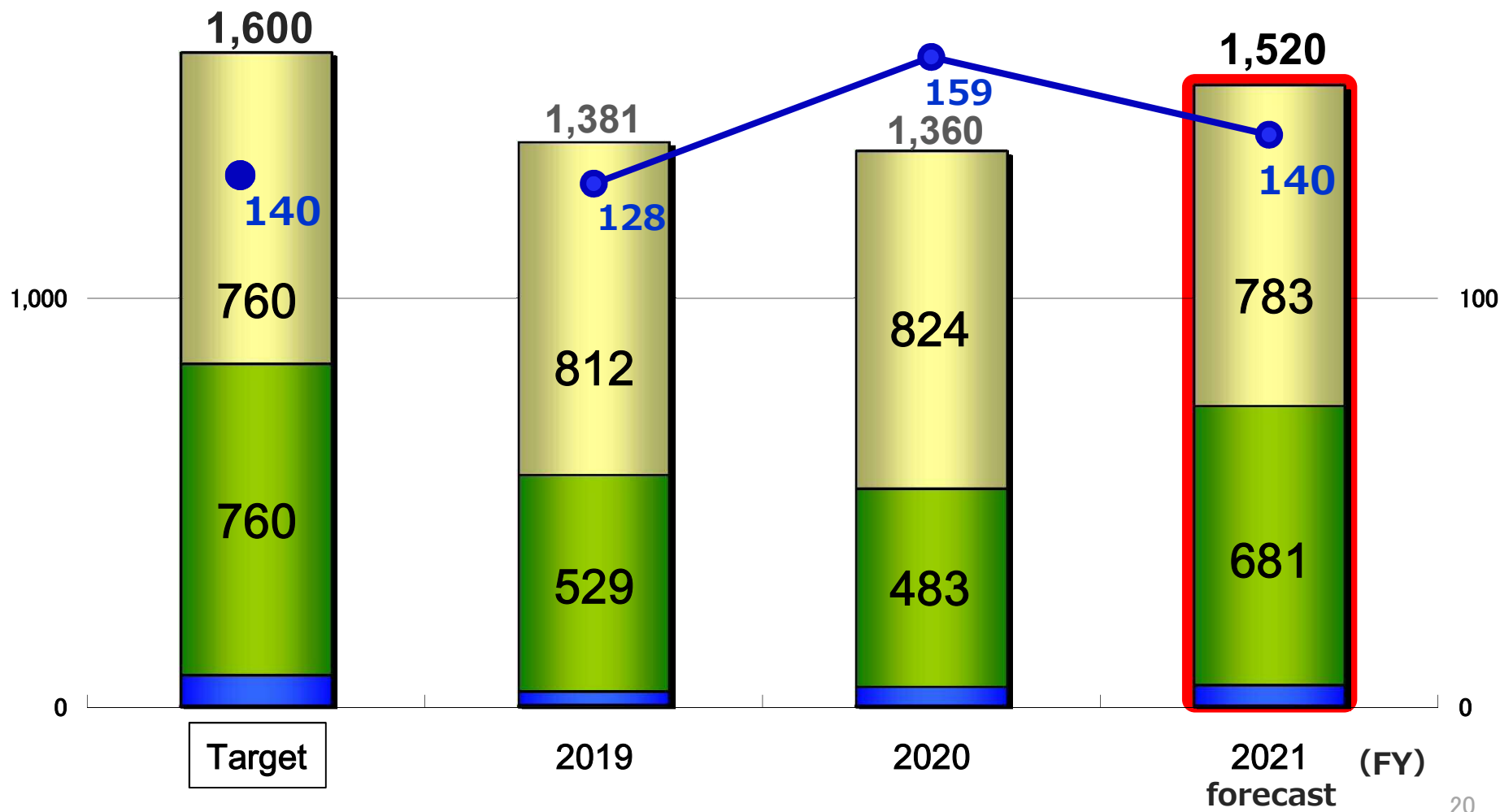


# Progress of 5th Med-Term Management Plan

Net Sales  
(100 million yen)  
2,000

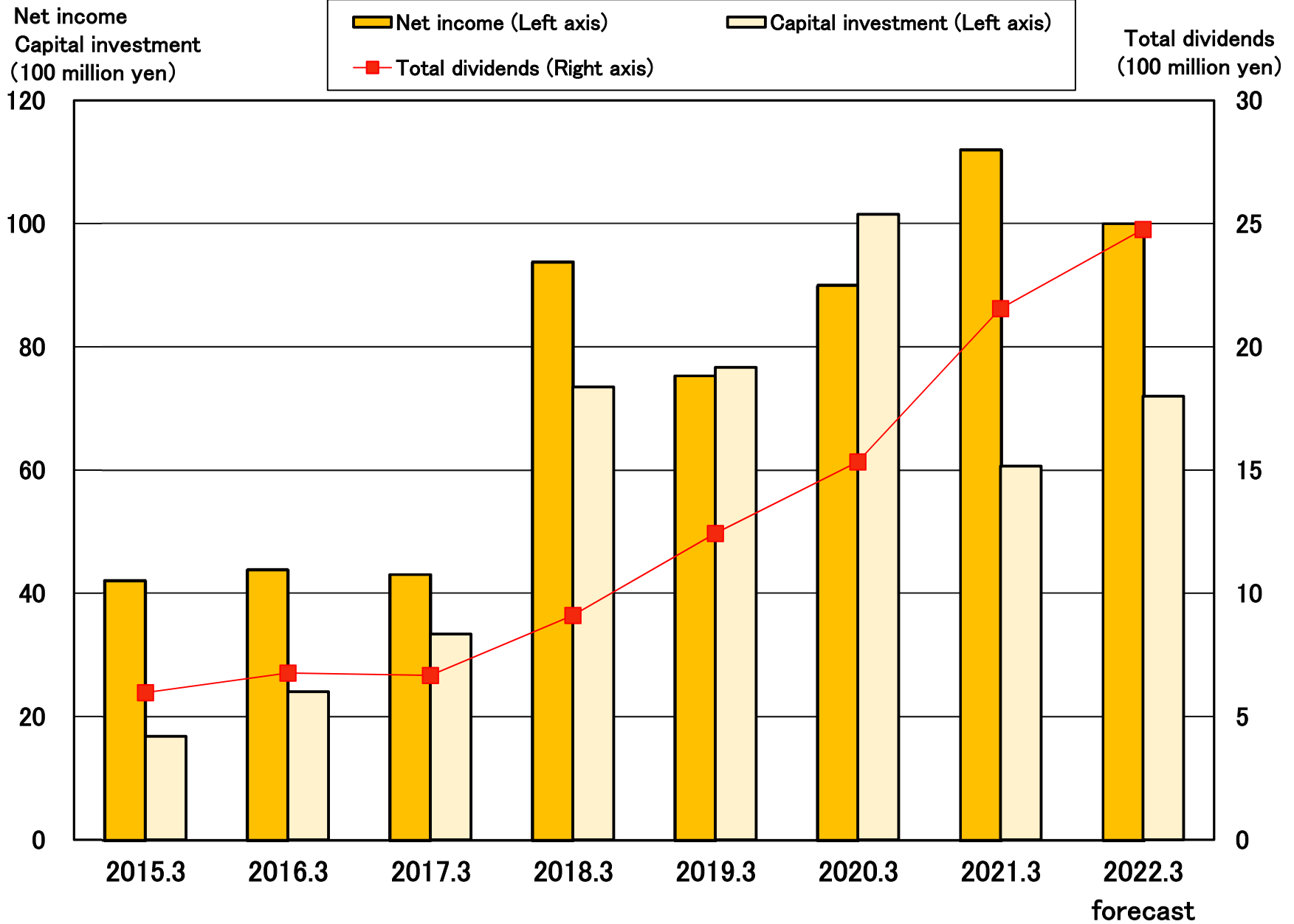
Ope. Profit  
(100 million yen)  
200

Bridge Civil Engineering Advanced Technology Ope. Profit





# Trend of Total Dividends



Appx.

## Consolidated Net Sales and Orders Received by Segment

(100 million yen)

			Results of FY2019	Results of FY2020	Forecast of FY2021	
Net Sales	Bridge	New Bridge Construction	666	650	580	
		Retrofit	115	152	194	
		Overseas	30	21	9	
		Subtotal	812	824	783	
	Civil Engineering	Engineered Structures	381	334	490	
		Civil Engineering	84	71	93	
		Architecture, Machinery and Environment	63	77	98	
		Subtotal	529	483	681	
	Advanced Technology	Precision Equipment	25	38	43	
		Info. Processing	7	7	7	
		Subtotal	32	46	50	
	Real Estate		6	6	6	
	Total			1,381	1,360	1,520
Orders Received	Bridge	New Bridge Construction	567	697	550	
		Retrofit	124	574	190	
		Overseas	1	2	10	
		Subtotal	694	1,275	750	
	Civil Engineering	Engineered Structures	375	372	480	
		Civil Engineering	99	77	103	
		Architecture, Machinery and Environment	36	122	87	
		Subtotal	511	571	670	
	Advanced Technology	Precision Equipment	28	40	46	
		Info. Processing	8	8	7	
		Subtotal	37	49	53	
	Total			1,243	1,896	1,473